

Drummond in figures

2025



DRUMMOND LTD.
COLOMBIA

Mining projects

La Loma

El Paso, La Jagua de Ibirico, and Chiriguaná.

1995
Started
mining

6,560 ha
Contract
area

» 2025 Production:
3,811,587 tons of coal.

El Descanso

Becerril, Agustín Codazzi, El Paso, La Jagua de Ibirico, and Chiriguaná.

2009
Started
mining

31,559 ha
Contract
area

» 2025 Production:
20,709,928 tons of coal.

El Corozo

La Jagua de Ibirico and Chiriguaná.

2020
Started
mining

16,397 ha
Contract
area

» 2025 Production:
1,794,030 tons of coal.

» The names of the mantles are allusive to the region:
Cazador | Gran Madre | Monito | Babilla | Borrego

» The stripping ratio at all mines is close to 10 ———> which means that, to extract one metric ton of coal, approximately 10 cubic meters of waste rock must be removed.

» The average coal we supply to customers is 11,000 BTU per pound ———> **5 % ash**
0.6 % sulfur

» A high percentage of the waste rock removed is used to backfill previously mined areas, which facilitates the reclamation of these areas, helps mitigate the impact on the landscape, and reduces emissions.



Coal exports



In 2025, 25.1 million metric tons of coal were exported from the La Loma, El Corozo, and El Descanso mining projects.



As of December 31, 2025, 2,983,556 metric tons of coal were stored at the stockpiles in La Loma, El Corozo, El Descanso, and Puerto Drummond.



There are more than 14 exploitable coal seams at La Loma, El Descanso Sur, and El Corozo, and more than 20 at El Descanso, with thicknesses ranging from approximately 0.3 to 6 meters.

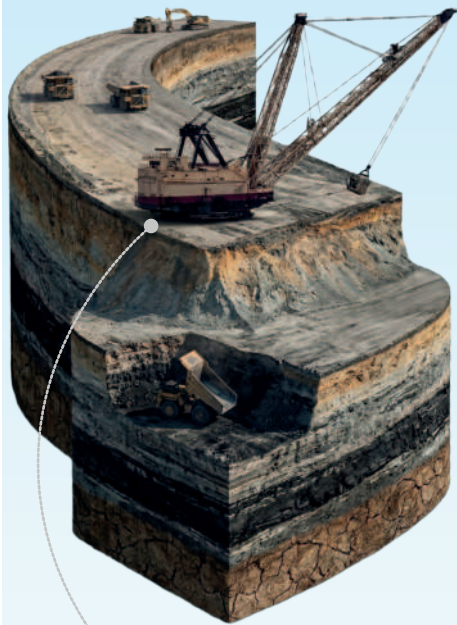


The projected lowest mining level for the La Loma and El Descanso mining projects is 300 meters below sea level, while for El Corozo it is 250 meters below sea level.

» To minimize and control emissions from mining operations, we use various wetting systems during the coal extraction process, including water sprinkler systems and mist cannons at stockpile sites; wetting and compaction systems while loading coal into railcars; and wetting systems during unloading at the port.

» In addition, we have a fleet of 31 water tankers (30 at the mine and 1 at the port) and 1 water tank truck (at the port), which continuously wet the tracks.

Mining Equipment



Dredgers

Marion 8750

Weight: 5,897 metric tons.
Loading capacity: 88 cubic meters of waste rock per bucket.

Bucyrus (Tobie II) 2570W

Weight: 5,386 metric tons.
Load capacity: 88 cubic meters of waste rock per bucket.

Dragalina Bucyrus (Elza) 1570

Weight: 3,282 metric tons.
Cargo capacity: 57 cubic meters of waste material per bucket.

15 Hydraulic front-end excavators
(Komatsu, Demag)

4 Bucyrus 495
excavators.

19 Backhoe loaders
(Demag, Komatsu, and Hitachi).

3 Dredgers
(2 Bucyrus and 1 Marion)

25 front-end loaders
(Caterpillar)

103 Crawler tractors (Caterpillar)
(67 D11, 17 D10, 15 D9, 4 D6)

255 240-metric-ton off-road trucks
(241 Caterpillar and 14 Komatsu)

65 100 and 240 metric-ton off-road trucks

44 777 Caterpillar

1 785 Caterpillar

20 793 Caterpillar

34 Caterpillar 777C and 777D dump trucks
(17 at the El Descanso mine, 13 at the Pribbenow mine, and 1 at the port)

20,000 gallons



**34 Caterpillar
777C and 777D**

model tankers

- » 13 Pribbenow Mine
- » 17 El Descanso mine
- » 1 Drummond Port

777 trucks
100 Ton



10,53
Meters

793 trucks
240 Ton



12,86
Meters

The company's hiring policy prioritizes hiring local residents from the departments where Drummond operates. As of December 31, 2025, we had:



10,693

- » **5,160** direct
- » **5,533** contractors
- » **49,500** indirect



Born in Cesar and Magdalena.



Living in Cesar and Magdalena.



From the Atlantic Coast.

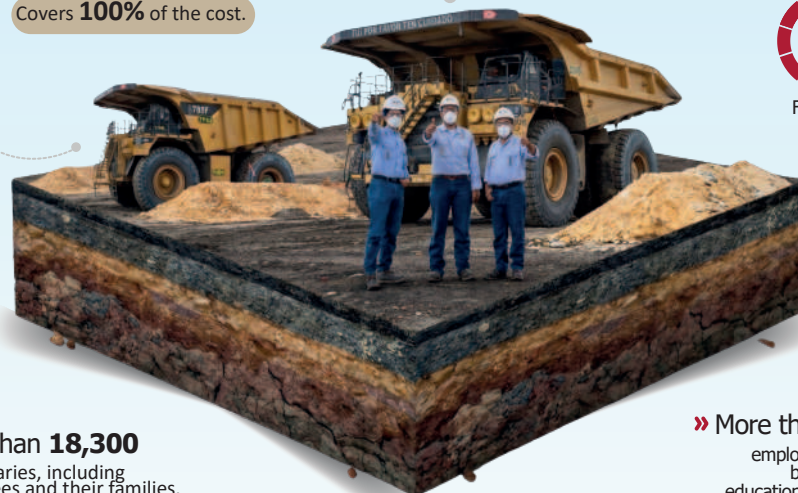
Employment generation

Benefits

Supplementary health plan

Hospitalization and Surgery Insurance Policy

Covers **100%** of the cost.



More than **18,300**

beneficiaries, including employees and their families.

Group Life Insurance

100 %

Paid for by the company.



Education:

» More than **8,521** employees' children benefited from educational assistance.



» **159** employees received college scholarship.

2.267 employees

benefited from housing loans.

Institutional savings plan:



72,267 employees who benefit.

employees benefit. Employees can save 10% of their base salary, and the company matches 30% of that contribution.

Institutional savings plan:



1,869 employees benefit each month.

Extra-legal bonuses.



Lens and frame support.



Seniority bonus



Transport:

Drummond uses a fleet of buses to transport its employees to various towns in Cesar and Magdalena.

On average, **1,133** employees benefit from the transportation allowance.



Services

Mines

803 rooms » 697 Drummond Ltd. Employee Housing | 106 Contratistas

Meals

Services » 1,730 Monthly headcount | 6,720 Daily headcount | 980 Contractors

46 Dining Rooms
44 Daily role
2 Monthly role

Total services Drummond Ltd. and contractors
9,430 day | **292,300** month | **3,507,900** year

38 Suppliers: 12 in the Drummond Ltd. region | 26 in the region—Contractors



Port

25 rooms with 30% permanent occupancy.

467,000 services in 2025

» **368,000** for employees

» **99,000** for contractors

6 dining rooms

Employee Well-being - Well-being Programs

» Family Day

In April, July, and October 2025, three "Family Day with Drummond" events were held at our mining and port operations for the year 2025. The goal was to bring employees from different teams, along with their immediate families, to the operations so they could learn about and appreciate everyone's contribution to the development of responsible mining.

A total of **1,121** people attended the event.

» Family Integration

On December 6, 13, and 20, 2025, Family Integration events were held virtually, designed so that employees from all of the Company's locations could enjoy, together with their partners and children, a variety of fun and recreational activities, as well as wonderful prizes.

A total of **1,009** people attended the event.

» In-House

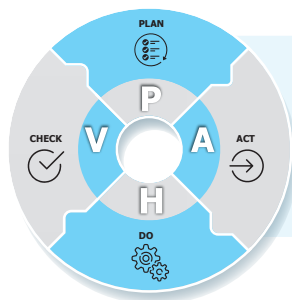
From 2009 to 2025, **983 people** have been trained through the In-House Program.

Objectives of the In-House Program

- To train a skilled workforce in the operation of mining equipment.
- To create as many jobs as possible for residents of the municipalities within our mining area of influence in the department of Cesar.
- To be socially responsible toward our neighbors.
- To have trained personnel who can provide the company with their expertise in the operation of mining equipment.

Human Rights Policy

Drummond engages with stakeholders to improve human rights risk management.



Two reviews were conducted of the implementation of the management measures established for each risk, representing follow-ups **17** and **18** since the human rights risk matrix was created.



96% of the management measures showed significant progress in follow-up #17, and the same percentage in follow-up #18.

"Drummond Human Rights Dialogues" with stakeholders:

- These have been held 10 times with contractors and suppliers.
- They have been held six times with communities and Community Action Boards.
- They have been held three times with labor unions.
- They have been held twice with employees.
- They are held on an ongoing basis with customers through Bettercoal.
- They are held on an ongoing basis with the national government through the CME and the Human Rights and Coal Working Group.

As part of its human rights strategy, Drummond is an active member of the Committee on Security and Human Rights (CME)—a multi-stakeholder initiative whose Board of Directors it chairs—as well as the Human Rights and Coal Working Group and the Global Compact Network Colombia.

In 2025 royalties and profit-sharing



High prices

Taxes, fees, and contributions

TOTAL
\$2.1 billion

Environmental Management

In February 2025, the second follow-up audit for the ISO 14001 Environmental Management System certification—valid through 2026—was conducted by LRQA, confirming compliance with the system's requirements and applicable environmental regulations.



In 2025, the 2024 GHG Inventory was validated with reasonable assurance under the ISO 14064-1 standard, ensuring the consistency, traceability, and reliability of the information.

Water Resource Management

Water Source



Mine

94 % rainwater and mine water.
2 % from surface water sources.
4 % from groundwater sources (wells).



Port

44 % groundwater abstraction.
56 % surface water intake.
» In Puerto, **68 %** of the water used for street irrigation comes from the recirculation of treated wastewater.



100 % compliance with discharge measurements in accordance with the standards established in Article 10 of Resolution 631 of 2015.



Air Quality Management

Contamos con:

» The internal air quality monitoring network consists of 8 stations.
» **99 %** of PM10 measurements were within the daily limit established in Resolution 2254 of 2017.
The recorded exceedances were associated with external forest fire events in the area.



Reforestation and Plant Production

In the year 2024 we planted:



20,608
trees planted.



151.5
hectares reforested.



19,847
trees donated to the community.



147,078
trees produced in the nursery.



248
trees donated to employees.

In 2025, the Forest Nursery at Drummond Ltd.'s Pribbenow mine obtained **official registration from the Colombian Agricultural Institute (ICA)** as a producer and marketer of plant propagation material for forest, fruit, and ornamental trees



Waste Management

31,226 metric tons of waste generated from mining and port operations.

Utilization by Operation



» recovery rate
(25,050 metric tons).

» **21,518** metric tons from mining operations.
» **3,532** metric tons from port operations.

Recovery and circular economy



1,140
metric tons of bioremediated soil reused in revegetation processes.



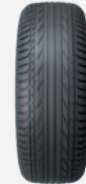
1,401
metric tons of reused waste oil (Pribbenow explosives plant).



1,227
metric tons of organic waste converted into compost.



18
metric tons of used cooking oil recycled.



» **1,978**
light equipment tires reused.

» **1,904**
mining equipment tires reused.



129 metric tons of used batteries recycled through post-consumer programs.



2.7 metric tons of empty chemical containers recycled.



93 metric tons of isotoners, plastic drums, and metal drums recovered.valorizados.



Environmental Awareness and Training



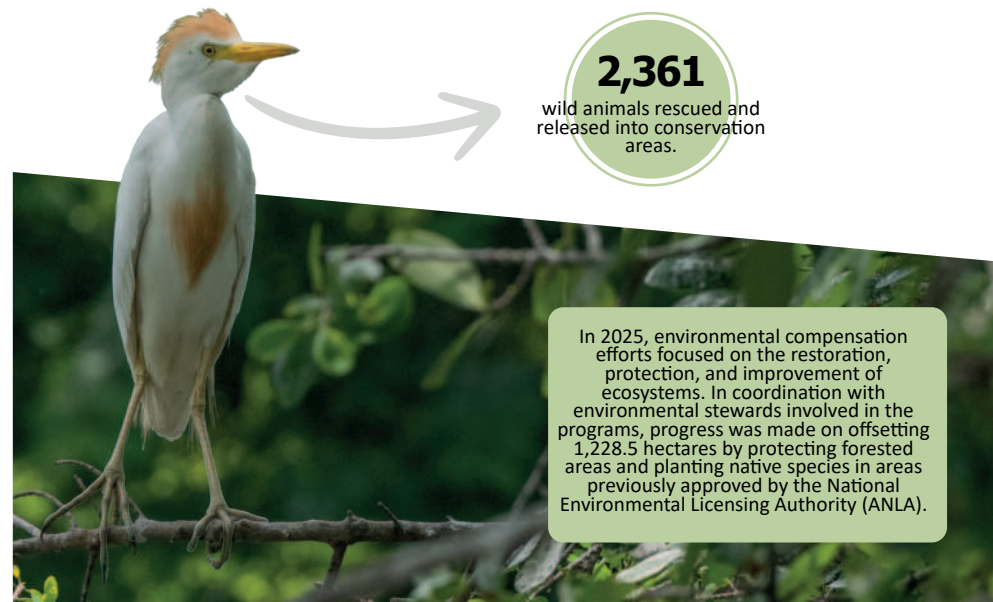
25,416 man-hours at the mine.
4,898 man-hours at the port.

» Targeted at employees, contractors, and visitors.

200 students from 10 public educational institutions trained as Environmental Advocates in the mine's area of influence.



728 » environmental monitoring stations at mining operations.



2,361

wild animals rescued and released into conservation areas.

In 2025, environmental compensation efforts focused on the restoration, protection, and improvement of ecosystems. In coordination with environmental stewards involved in the programs, progress was made on offsetting 1,228.5 hectares by protecting forested areas and planting native species in areas previously approved by the National Environmental Licensing Authority (ANLA).



» **1,252**
classrooms renovated, built,
or remodeled
72,445
beneficiaries.

Social contribution

Communities | Corporate Social Responsibility

385
university scholarships
awarded to students at public
institutions in the
municipalities within the
Cesar and Magdalena
catchment areas:

» **244** are part of the
Drummond Scholarship
Program, led by the
Community Relations and
Government Affairs
Department, as part of the
mandatory social investment
under the El Descanso and La
Loma contracts.

» **141** are part of the El
Hatillo and Plan Bonito
resettlement processes, as well
as those under the Boquerón
Socioeconomic Management
Plan.

106
school and community
cafeterias improved (built,
remodeled, and/or equipped):

39,474
beneficiaries.

3.700
adultos iletrados menos en
los municipios del área de
influencia del Cesar.

28
grants to music
schools:
10,786 beneficiaries.

64
sports fields and
recreational parks built:
158,381 beneficiaries.

22
health clinics built or
rebuilt and equipped:
113,060 beneficiaries.

13
hospitals renovated, built,
or remodeled: **456,352**
beneficiaries.

More than **12 thousand**
students and teachers
participating in
educational quality
programs:

- Strengthening of reading, writing, and mathematical skills
- Life project for young people
- Strengthening of bilingual skills.
- ICT education.

\$10,702
million pesos
invested from 2010
through 2025 under
the Road
Maintenance
Program.



Educational Pathway for Transition



3.700 fewer illiterate adults in the municipalities
within Cesar's area of influence.

Over 40,000 students and

1,693 teachers participating in
educational quality projects:

- Strengthening literacy and math skills.
- Innovative teaching practices for teachers.
- Life planning for young people.
Strengthening bilingualism skills.
- ICT education.
Literacy.



Pre-ICFES Course for 11th-grade students:

El Paso:
Notable increase of +57
points in the overall score,
rising from 180 to
237—one of the greatest
improvements recorded in
the department.

Becerril:
(IE Trujillo): An increase of
+11 points (214 → 225),
with comprehensive
improvements across all
five assessed areas.

Agustín Codazzi:
Rural institutions showed
significant progress,
notably San Jacinto (233
points) and Simón Bolívar
(221 points), narrowing
historical performance
gaps.

In 1995, coal production began, and the coal is exported from Puerto Drummond.

Drummond Port

» **US \$ 440M**

million investment in a direct loading system and port expansion.

{ Annual loading capacity: **60 million metric tons** }

Two direct loading systems, each with a capacity of up to **8,000** metric tons per hour.

Conveyor belt system that converges into two main belts with a capacity of

» **8,000** metric tons per hour.



Depending on the needs and availability of the vessels, a decision is made to send the coal to the storage yards or directly to the cargo holds of the vessels berthed at the pier.



The coal is stored in the tunnel yards using two longitudinal stackers. For Yard 1, a combination of radial stackers, front-end loaders, and crawler tractors is used. The piles are separated and classified according to quality grade and mine of origin.



If the coal is sent directly to the vessels' holds, it is transported via a conveyor belt system that carries the coal directly to the loading arm at the direct-loading dock.



With the completion of the second storage yard in 2015, the port reached a storage capacity of up to 1,500,000 metric tons. Between 13 and 15 trains operate daily.

From the start of exports in 1995 through the end of 2025, 642.76 million metric tons of coal have been exported.



As an environmental protection measure, Drummond's train unloading operations utilize water sprinkler systems with pressurized air at each of the coal car tipping points to control particulate matter emissions. The same applies at the points where the coal is loaded onto vessels. All conveyor belts are covered, and water is sprayed during transfers.

Drummond's trains travel



191 km

along the rail concession between the mining complex and the port. Additionally, there are 78.8 km of private rail spurs within the facilities that connect the loading stations at the mines and the unloading points at the port terminal to the Fenoco line.

Trains

The rail system from Cesar to the export ports in the Magdalena department is operated under a concession by Fenoco and is used by mining companies as well as third-party users.

1 train is unloaded



1.45 hours in a quadruple turner.



2 hours in the double turner.



3 coal unloading wagon tumblers (single, double, quadruple).

There are **44 locomotives**



1,968 railcars available

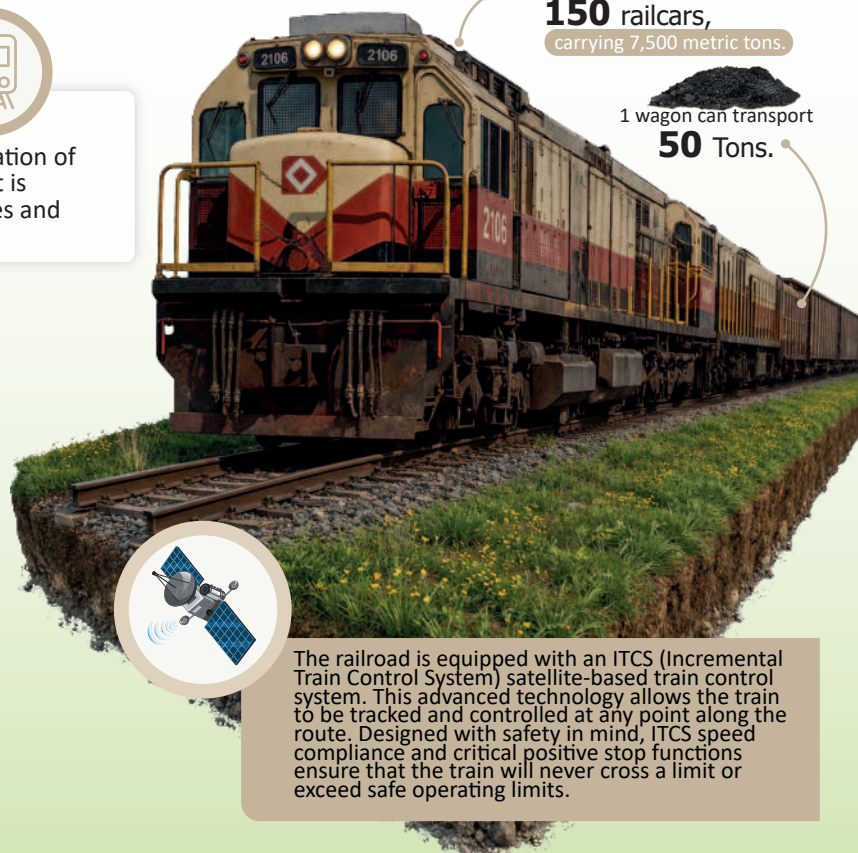
allowing for the formation of 13 trains, each operated by different crews.



The configuration of each train set is **3 locomotives and 150 cars.**

One train has **150 railcars**, carrying 7,500 metric tons.

1 wagon can transport **50 Tons.**



The railroad is equipped with an ITCS (Incremental Train Control System) satellite-based train control system. This advanced technology allows the train to be tracked and controlled at any point along the route. Designed with safety in mind, ITCS speed compliance and critical positive stop functions ensure that the train will never cross a limit or exceed safe operating limits.

Productive diversification and economic restructuring



Development of local producers

Agroemprende Cacao and Drummond:

In Agustín Codazzi, cocoa productivity rose from **230 to 800 kilos** per hectare, positioning the municipality as a leader in the Perijá region.



Over 300

families from the Perijá Cacao Growers Association participating in the Drummond project in partnership with Agroemprende Cacao achieved the following:



378

local producers linked to the Agricultural Food Supply Model, with



+COP 3,228

millones en ingresos al cierre del 2025.



Strengthen their production infrastructure: Provision of three small-scale processing plants.



Renew **75 hectares** of cacao plantations and carry out activities to strengthen technical skills, business capabilities, and women's leadership.



Improve productivity: **36%** of the crop was sold in premium markets.



Train **51 women** in women's leadership.



Over **200 metric tons** of cacao were sold.



91 metric tons exported

(to Europe, Japan, and other countries through the trader Cacao Hunters) as high-quality cocoa commanding a premium price (premium cocoa), of which 27 metric tons were also sold in domestic markets.

Track D: Incubator and Youth Entrepreneurship School



3,598 entrepreneurs identified across the 12 municipalities in our area of influence.



542 business units financed by Drummond Ltd. with an investment of \$3,583,581,318



\$6,292,638,609 million invested in support, training, consulting, financing, and guidance for entrepreneurs.



375 young people—both in and out of school—and 50 teachers from the mining corridor participating in our Youth Entrepreneurship School.

Strengthening the productive capacity of rural women

500,000

female agribusiness entrepreneurs from CCL



45 rural women's associations strengthened, 8 of which received capital.

Strengthening of strategic economic sectors in the area of influence-FOCAL

7 traditional economic sectors strengthened



(panocheros, palm wine sellers, patilleros, potters, artisans, artisanal fishermen, and sheep and goat producers) in the municipalities of La Jagua de Ibérico, El Paso, and Chiriguáná.

Institutional and Community Strengthening



295 leaders

participating in projects to:

9 producer organizations strengthened
4 of which received capital

- » Strengthening community-based organizations.
- » Support in the formulation of community development plans.
- » Certificate programs in development education.

Promotion of social well-being Environment and livability:



174 energy-efficient stoves for rural homes built to:



Reduce firewood consumption.



Improve health by reducing smoke inhalation.



Contribute to environmental sustainability, providing greater well-being for families.

High-Impact Projects

240 homes

delivered to families in the municipalities of **La Jagua de Ibérico** and **Chiriguáná, Cesar**.

Two (2) citizen oversight committees formally established with the municipal ombudsman's offices in **Chiriguáná** and **La Jagua de Ibérico, Cesar**, exercising their role in citizen oversight and support.



- » La Loma
- » El Carmen
- » El Vallito
- » Cuatro Vientos
- » Potrerillo

Formulation, structuring, and evaluation of the High-Impact project in the municipality of El Paso, Cesar. In 2026, Phase 1 will be implemented with the construction of **60 homes** in the following population centers:



Health Care, Prevention, and Health Promotion:

600 people

between the ages of 13 and 70 benefited from our eye health outreach event.

Boquerón Socioeconomic Management Plan

IS Form 1-1: Educational Institution Intervention

Currently, the school serves approximately **380** students in preschool elementary, and high school.



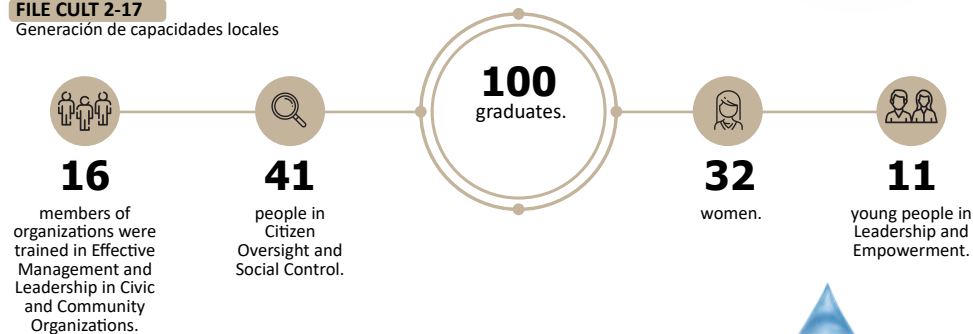
Starting in 2025, the project will enable the school to serve students in grades 8, 9, 10, and 11 with six new classrooms and a restroom facility.

FILE MDV 2-14 Job Training and Human Development

128 recipients in technical and vocational programs voluntarily selected by the community, such as:



FILE CULT 2-17 Generación de capacidades locales



FILE IS-6-6 Improvement of the Water Treatment Plant

The project represents a substantial improvement in the sanitation infrastructure of the Boquerón settlement, providing the community with access to treated and safe water and contributing to the achievement of public health, rural development, and collective well-being objectives, benefiting its

1,345 residents.



El Hatillo resettlement and Plan Bonito

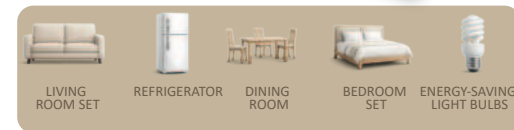
Plan Bonito:

98 families

of Plan Bonito's residents reestablished their housing by purchasing a used home that meets United Nations standards.



The homes were delivered fully furnished



El Hatillo:

101 familias

de El Hatillo han adquirido una vivienda, con el cumplimiento del estándar de Naciones Unidas.

98 families

received seed capital and support to restore their income through the implementation of a productive project.



171 familias

families have launched productive projects in various economic sectors (agriculture, livestock, commerce, and services).

Families with projects have received technical assistance in each of these sectors.



136 young people from

Plan Bonito benefited from access to scholarships for higher education.





» Drummond coal journey



4 hours | 40 minutes | 191 Km.

From La Loma, Cesar, to Ciénaga, Magdalena.

Coal is exported to:

The Americas:

Canada
United States
Puerto Rico
Chile
Brazil
Dominican Republic
Guatemala
Argentina
Panama

Europe

Netherlands
Croatia
United Kingdom
Poland
Spain
Germany
Denmark

Eurasia

Turkey

Asia and the Pacific

South Korea
Japan
India
Taiwan

Middle East

Morocco
Senegal
Egypt



The system allows for the loading of Handy, Supramax, Panamax, Cape Size, and New Castle Max vessels.

Infrastructure

The conveyor belts are fed not only by railcar tipplers but also by hoppers and front-end loaders from the storage modules.

The pier has the capacity to berth up to four Cape-size vessels. This infrastructure allows for the simultaneous loading of two vessels.

Currently, Drummond Port is equipped with state-of-the-art technology for handling dry bulk cargo and ranks among the world's ports with the highest loading capacity.

Handy
40,000
metric tons

Panamax
75,000
metric tons

Cape Size
180,000
metric tons



The thermal coal, exported by Drummond, is used primarily for electricity generation in thermal power plants and, to a lesser extent, in kilns at cement and steel plants.

It is also one of the raw materials used in the production of cement and nitrogen-based fertilizers.

The access channel is open to the public and is regulated, administered, managed, and controlled exclusively by the General Maritime Directorate (DIMAR).



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